

Date: 15 Apr 2016

**PRESIDENT'S REPORT FOR THE 16TH ANNUAL GENERAL MEETING
(AGM) OF THE PROJECT MANAGEMENT INSTITUTE SINGAPORE
CHAPTER (SPMI)**

DATE: 15 Apr 2016 TIME: 7:00pm - 9:00pm

VENUE: Singapore Post Theatrette (The Pavilion), Level 5

President's Annual Report 2015-2016

This is the sixteenth (16th) year for the Chapter which started off as a fledgling community of Project Managers from Singapore and as of Dec 2015, the membership has over 1600. Today, we remain the largest Chapter in Region 15 of PMI. We thank all our members, volunteers, sponsors, Registered Education Providers (REPs) and everyone who has helped us in our journey. As an organization tasked with promoting project management, SPMI has been involved in various activities over the years spanning social, charitable, and professional development events for the benefit of our members, project management professionals, and the society at large.

This year, we had created the vision and mission for the Chapter.

Below are notable achievements for the 2015-2016 Board Year:

- Sixteen (16) events organized and participated in during this term.
 - Boot Camp: 3
 - Charity Event: 1
 - Focus Group: 1
 - Professional Development: 5
 - Social & Networking: 3
 - Symposium: 1
 - Workshop: 2
- Programs which were launched last and this year namely, Focus Groups, Professional Development, Social and Networking, Volunteers Information Night and Boot Camps such as PgMP and PMI-ACP received further encouraging feedback from the attendees.
- We successfully completed the second (2nd) Project of the Year (POY) Award in two categories: Business & Information Systems (BIS) and Engineering & Construction (E&C). The purpose was to recognize the outstanding projects in Singapore and the region as well as to reach out to the major organizations and promote learning and sharing among the PM and Trades Community. The POY Team received a combined total of twenty-one (21) projects with fourteen (14) in BIS and seven (7) for EC. Three (3) finalists were announced

at our POY Networking Night held on 26 Feb 2016. The Winners along with the 1st & 2nd Runners Up were announced at the Symposium 2016 on 10 Mar 2016. Our Guest of Honour (GoH), Mr. Chan Chun Sing, Secretary General, National Trades Union Congress, and Minister in the Prime Minister's Office, presented trophies to the Winners and Runners UP.

- We successfully held our eleventh (11th) Annual Regional Symposium 10-12 Mar 2016 at Marina Bay Sands Convention Centre with the Theme: **“Project Leadership 360: Leading Change and Transformation with 2 tracks and Professional Development Workshop**. Mr. Chan Chun Sing, Secretary-General of the National Trades Union Congress (NTUC), and Minister in the Prime Minister's Office, Singapore attended the event as the Guest-of-Honour (GOH). Symposium 2016 was opened by the President, SPMI, Mr. Umesh Ursekar with his welcome remarks. The Opening Keynote Address was presented by Mr. Brian Weiss, VP, PMI Practitioner Career Development (USA) in delivering his presentation titled “The Next Generation Project Manager – Are you ready?” The Second Keynote Address was given by Mr. Jeff Tobe, CSP in which his presentation was titled “cOLOuriNg OUTsiDe tHe LiNes!”. The Final Keynote Address was given by Mr. Paul Hodgkins, Executive Director, Paul Hodgkins Project Consultancy Ltd in which his presentation was titled “The Power of Project Leadership – Seven Lessons – A Personal Journey”. Several “C” Level Executives took part in a panel discussion on the topic titled “Project Manager: The Leader of Transformation”. The Symposium had an attendance of nearly six hundred fifty (650) attendees along with twenty-four (24) eminent speakers and panelists from across the Globe. There were speakers and delegates from such places as diverse as United States, Australia, China, India, Indonesia, Malaysia, Philippines, UK, and Singapore.
- We held our Annual Membership Night on 18 Mar 2016 at the Grand Park City Mall (Hotel) for our members to network and enjoy the evening. We had one hundred eleven (111) registrants. We thank you for your support.
- We held a charity event at the Moral Student Care Centre (Bukit Panjang) under the Thye Hua Kwan Moral Society on 17 Feb 2016. Several of our Board Members along with students from ITE West Campus visited the Centre to engage and interact with the children. The ITE Students performed and arranged games for the children. Packaged dinners and drinks were provided for the children. The children really enjoyed the event and we are very pleased to have contributed to their enjoyment.
- Following members have been awarded for their contribution to the Chapter.
 - The PMI Singapore Chapter President's Award were presented to the following Board Members for their extraordinary contribution in support of the Chapter at the Annual Members' Night: Mr. John Lee (Chair,

Symposium 2016) and Mr. Raghaven Surianarayanan (Co-Chair, Symposium 2016).

- The PMI Singapore Chapter Extra Mile Awards were presented to the following Board Members for their outstanding support and contribution to the Chapter at the Annual Members Night: Mr. Seneka Tiranagama (Trustee), Mr. Michael A. DiDonato (Honorary Secretary), Mr. S. Harihara Subramanian (PD), Mr. M. Supaya (Membership), and Mr. Velimir Pasic (Volunteer for Symposium 2016 & POY).
 - The PMI Singapore Chapter Certificates of Appreciation were presented to the following Board Members recognizing their outstanding support and contribution to the Chapter at the Annual Members Night: Mr. Rama Mamidi (VP), Mr. Chim Hock See (VP), Mr. Rashid Mohiuddin (Honorary Assistant Secretary), Mr. Ramesh Ranjangam (Honorary Treasurer), Mr. Ganesh Ramanathan (Honorary Assistant Treasurer), Ms. Jessica Sanchez (Outreach), Mr. Krishnamoorthy Mani Senthilnathan (Project of the Year), Ms. Aishwarya Prasad (Communications & Digital Survey), Ms. Deepti Monga (BC), Mr. Sarbojit Bose (Auditor), Mr. Alex Siow (Trustee), Mr S. Sivaram (Trustee), and Mr Ramesh Swaminathan (Trustee).
 - The PMI Singapore Chapter Volunteer Awards were presented to the following Chapter Volunteers recognizing their outstanding support and contribution to the Chapter at the Annual Members Night: Ms. Rupali Londhe, Mr. Sakhawak Hossain, Mr. Ryan Tan, Ms. Jasmine Tan, and Ms. Ferene Seow.
- The Chapter financial books were audited by external auditors.
 - A delegation of SPMI Board Members attended the Asia Pacific PMI Leadership Meeting which was held in Ho Chi Minh City, Vietnam on 2-3 Apr 2016 to meet with Region 15 Chapter Leaders to share and learn experiences of each chapter.
 - We have continued to build strategic relationships and partner with other professional organizations in Singapore. We have already started to organize activities with these organizations that deliver more value, not just to SPMI members, but to a larger society of professionals in Singapore.
 - The Chapter is also proud to offer Gold Medal Awards, Diploma, and Module Prizes to Republic Polytechnic students to assist and encourage them in performing better at their studies in project management.

These are just a few of the many accomplishments we have made in the current term. As committed, we focused more on partnering with companies, student outreach,

community relations, and with Registered Education Providers (REPs). The Executive Committee was committed to providing the leadership, guidance, and support to bring the PMI Singapore Chapter to the forefront in providing value to membership and advancing the project management profession.

This term has been very meaningful for the Singapore Chapter as we focus and work towards our mission and vision to advance the profession of project management.

I am very proud of our Executive Committee Members and Volunteers for all of their accomplishments. I take this opportunity to thank the membership for their overwhelming support to make this term a great success for the PM Community in Singapore and to the Chapter. It is your overwhelming support and active involvement that keeps us going in this volunteer service.

I would like to thank the Project Management Institute Asia Pacific Service Centre (PMI APSC) for their continued excellent support.

I would like to give special thanks to ie-IDEAS who provided excellent secretarial and event management support throughout the term and have put in extra effort whenever we were in need.

I would like to give special thanks to SB Tan & Co who have been diligently keeping our accounts and have guided us in financial matters.

I would like to give special thanks to Raffles PAC who have assisted us with the auditing of our book keepings.

I would like to thank Mr. Alex Siow, our initial Chapter President and a current member of the Board of Trustees for his guidance and support. I would like to also thank the other Board of Trustees: Mr. Senaka Tiranagama, Mr. Ramesh Swaminathan, and Mr. S. Sivaram for their support.

Lastly, I would like to thank Mr. Amolat Singh, Legal Advisor, for his continued service in providing his sound and professional advice.

We look forward to more high quality programs and achieving greater heights in the new term.

Sincerely,

Umesh Ursekar
President 2015-2016
Project Management Institute Singapore Chapter (SPMI)

Board of Directors



Umesh URSEKAR
President



Rama MAMIDI
Vice President



SEE Chim Hock
Vice President



Michael DIDONATO
Honorary Secretary



Rashid MOHIUDDIN
Honorary Asst. Secretary



Ramesh RAJANGAM
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Ganesh RAMANATHAN
Honorary Asst.
Treasurer



LEE Ching Lee John
Board Member



Jessica SANCHEZ
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Aishwarya PRASAD
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Deepti MONGA
Board Member



M SUPAYA
Board Member



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**S Harihara
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**Raghaven
SURIANARAYANAN**
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Sarbojit BOSE
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Alex SIOW
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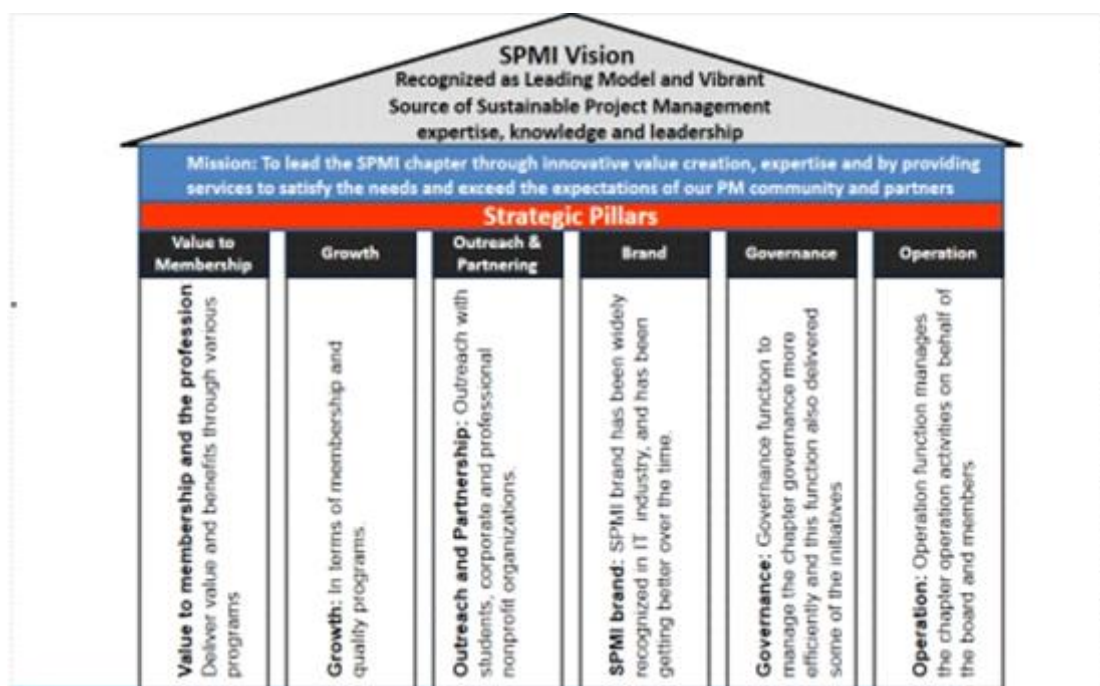
**Senaka
TIRANAGAMA**
Trustee



S. SIVARAM
Trustee

Vision, Mission and Strategic Area of Focus

Focus on the Vision, Mission, and Strategic areas remains at the forefront.



STRATEGIC AREAS OF FOCUS

Outreach and Partnering

1. Student Outreach
2. Corporate Outreach
3. Other Professional Organizations

Communities of Practice

1. Government
2. Health Care
3. Financial Services
4. Program Management

Community Events

Singapore School Transport Association (SSTA)

SSTA in cooperation with the National Trades Union Congress (NTUC) requested assistance from SPMI to review and provide recommendations to improve the Little India Bus Service (LIBS) in support of (ISO) the Foreign Workers (FW) arriving from the numerous dormitories across Singapore at the Bus Depot on Racecourse Rd. At the initial meeting on 1 Feb 2016, discussions took place with the President of SSTA, Mr. James Wong, briefing the current situation and challenges he and his team were facing. Towards the end of the meeting, Mr. Chim Hock See and Mr. Michael DiDonato requested a Site Visit Walk Thru to get a view of the situation. The time frame to conduct the Walk Thru was scheduled for 6pm-9:30pm, Sun, 28 Feb 16. On Sun, 28 Feb 2016, the Walk Thru was conducted in a combined effort of SSTA, SPMI, and NTUC. Many questions were asked. Preliminary recommendations were discussed during the Walk Thru. Numerous photos were taken and a random selection photos are shown below. The follow up action was to schedule a future meeting to work on a final draft action plan.







<u>Bus Service Information</u>	
Berth No.	To
1	Kranji / Mandai / Sungei Kadut
2	Tuas South / Tuas Crescent
3	Jalan Papan
4	Kian Teck / Soon Lee / Penjuru
5	Toh Guan / Woodlands
6	Tampines / Yishun
7	Jalan Kayu (Seletar Farmway)

The following up meeting took place on Wed, 16 Mar 2016 at the NTUC OMB, Level 11 with SSTA and NTUC. Mr. Chim Hock See and Mr. Michael DiDonato were present as representatives for SPMI. Discussions conducted with SPMI recommendations noted in the meeting minutes. SSTA would present recommendations to the Land Transport Authority (LTA) at their meeting during Apr 2016 in order to (ITO) seek approval from LTA in streamlining and improving the LIBS to support the FWs. Once again, SPMI was well represented in the community and was able to showcase support for a fellow NTUC U-Associate Partner. Great cooperation and team work were expressed.

Moral Student Care Centre (Bukit Panjang)

We held a charity event at the Moral Student Care Centre (Bukit Panjang) under the Thye Hua Kwan Moral Society on 17 Feb 2016. Several of our Board Members (Mr. Umesh Ureskar, Mr. Chim Hock See, Mr. M. Supaya, Mr. Ganesh (not in the photo), and Mr. Michael A. DiDonato) along with ITE West Campus Faculty Members (Ms. Chan Ying Hui and Mr. Eric Pang) and their students: Leong Yue Zhi Hayden, Scott Ryan Chew, Rakesh Roshahn, Ng Wee Yeow, Yap Jun Lin, Ng Quan Feng, and Ryan Noel Bangras from ITE West Campus visited the Centre to engage and interact with the children. The ITE Students performed and arranged games for the children. Packaged dinner and drinks were provided for the children. The children really enjoyed the event and we are very pleased to have contributed to their enjoyment.

Additional work (wall painting) has been decided on to complete. The date of this community school project is scheduled for 17 Apr 2016. Mr. Chim Hock See and Mr. Michael A. DiDonato are coordinating this event. Also, an eDM has been distributed to the Chapter Members to solicit volunteers. In addition, this great project was announced during the Chapter Members' Night on 18 Mar 2016. It is a tremendous pleasure to assist this school. An After Action Report (AAR) will be drafted and distributed to the Chapter Members.



Front Row Left to Right: Ms Yeo Lye See (School Supr), Mr. Umesh Ureskar (SPMI); Ms. Chan Ying Hui and Mr. Eric Pang (ITE West Campus Faculty)

Back Row Left to Right: Mr. M. Supaya, Mr. Chim Hock, Mr. Michael DiDonato (SPMI)





Project of the Year

The Board held its second annual Project of the Year Awards (SPMI-POY) in this term 2015-2016. The SPMI POY Award is aimed to recognize, honor, and publicize a successful project and the achievements of the project team for superior performance of project management. The awards were presented for two (2) categories: Business and Information Systems (BIS) and Engineering and Construction (E&C). There were fourteen (14) projects nominated for BIS which was an increase of five (5) from last year's inaugural POY. There were seven (7) projects nominated for E&C which was an increase of two (2) from last year's inaugural POY. There were Judges and Evaluation Committees for each category. The three (3) Finalists for each category were announced at the POY Networking Night on 26 Feb 2016. Furthermore, the Winner, 1st and 2nd Runners Up for each category were announced during the morning session at the Annual Regional Symposium held on 10 Mar 2016. The Guest of Honour, Mr. Chan Chun Sing, Secretary General, National Trades Union Congress (NTUC), Singapore and Minister in the Prime Minister's Office was on stage to present the Trophies. The 2nd Annual POY was a tremendous success due to our dedicated Judges and Evaluation Committees, POY Organizing Team, all companies with their terrific projects that were submitted along with the numerous other tremendous volunteers. Below is the listing of the members of the POY who dedicated their time and support.

The **Judges' Committee for BIS** comprised of leading business leaders:

- **Mr. Alex Siow**, Professor, Director Strategic Technology Management Institute, National University of Singapore.
- **Mr. Steve Walker**, Chief Information Officer, Asia Pacific, DHL Supply Chain;
- **Mr. Eric Conrad**, Managing Director Deutsche Post - DHL Global Account IBM Corporation.
- **Mr. Glen Francis**, President, CIO Academy Asia.
- **Mr. Ramesh Narayanaswamy**, CIO, Singpost.
- **Mr. Alfian Michael Sharifuddin**, Managing Director, Head of Singapore Consumer Banking Technology, DBS Bank.

The **Judges' Committee for E&C** comprised of leading business leaders:

- Mr. Yap Tiem Yew, Group Director, Building & Infrastructure, Housing & Development Board (HDB).
- **Mr. David J. Armstrong**, Director, Project Delivery Asia Pacific, Amec Foster Wheeler.
- **Mr. Jay Wadhvani**, Senior VP Business Development, Mitsubishi Heavy Industries Asia Pacific (MHI AP).
- **Ms. Fong Pin Fen**, Director (Cities, Infrastructure & Industrial Solutions), Singapore Economic Development Board.

The **Evaluation Committee for BIS** comprised of leading business leaders:

- **Mr. Senaka Tiranagama**, Head of Program - Management and Delivery APAC, DHL Supply Chain Singapore.

- **Mr. Michael Konnoth**, CFO COO, CFO Program Services APAC, CREDIT SUISSE AG.
- **Mr. Hector Garcia**, Director, ICG Service Delivery, Citi Technology Infrastructure, Asia Pacific.
- **Mr. Sandeep Kothari**, Global Category Manager, Software Global Sourcing, APEA, ANZ Bank.
- **Mr. Jaya Prabha**, Sr. Director, IT - Asia Pacific, Johnson & Johnson.

The **Evaluation Committee for E&C** comprised of leading business leaders:

- **Mr. V. Venktramana**, Director (Cost Control), Safety & Contracts Group, Land Transport Authority.
- **Mr. R. Inbavanan**, General Manager - Asia Pacific, Lifecycle Solutions & Services, Honeywell Process Solution.
- **Mr. Prakash Ramakrishan**, Division Director, Engineering & Construction Management, Centre for Public Project Management (CP2M), MOF.

The POY Organizing Team comprised of the following Board Members and Volunteers:

- **Mr. Rashid Mohiuddin & Mr. Mani Senthilnathan**, POY Leads.
- **Mr. Ramesh Rajangam**, POY Project Management.
- **Mr. Michael A. DiDonato**, POY Marketing & Awards.

- **Mr. Velimir Tasic**, POY Admin Support (Volunteer).



The following esteemed organizations nominated their outstanding projects for the SPMI Project of the Year Awards 2015-2016.



The following Winners and Runners Up received their awards from Mr. Chan Chun Sing, Secretary-General, National Trades Union Congress (NTUC), Singapore and Minister in the Prime Minister's Office at the SPMI Regional Symposium on 10 Mar 2016.

Business & Information Systems (BIS)

Winner	
Project OneCARE (P1K)	
Implementation of an IT System at Ng Teng Fong General Hospital (NTFGH) and Jurong Community Hospital (JCH)	
by	
iHIS	
(Integreated Health Information Systems)	
1st Runner Up	2nd Runner Up
Project GAMMA	Market Risk Engine Replatform Initiative for Murex Risk Aggregate (MxRA) and Market Risk Scenario Generator (MRSG)
by	by
Citibank	DBS

Engineering & Construction (E&C)

Winner	
<p>Jurong Rock Caverns</p> <p>by</p> <p>JTC</p>	
1st Runner Up	2nd Runner Up
<p>Construction & Completion of River Valley and Associated Tunnels for the Downtown Line Stage 2</p> <p>by</p> <p>GS Construction</p>	<p>Project Synergy Additions & Alterations (A&A) at Suntec City</p> <p>by</p> <p>Samsung C&T</p>

Special Recognition

Honeywell	Land Transport Authority
<p>“Risk Management & Innovation”</p> <p>for</p> <p>TGT H05 E-HOUSE for TE GIAC TRANG Project for Hoang Long Joint</p>	<p>“Effective Risk Management”</p> <p>for</p> <p>Supply & Installation of Tunnel Ventilation & Environmental Control Systems for Downtown Line Stage 2</p>

Focus Group, Boot Camp, and Panel Discussion

We organized three (3) Boot Camps (BC) and one (1) Focus Group (FG) to bring greater value to our chapter members. These events provided excellent platforms for our members to network, learn from experienced Project Management (PM) Practitioners as well as the opportunity to contribute back to the community. The following is a list of BC and FG events that were organized during this board year.

25 Jul 15	Project Portfolio Professional (PfMP)®	BC
7 Nov 15	Program Management Professional (PgMP)®	BC
18 Nov 15	Problem Solving Skills for Projects “Out of Control”	FG
23 Jan 16	Portfolio Management (PfMP)®	BC

Overall, we received overwhelming support and participation from our members in these events. I would also like to thank Mr. Suria, Ms. Deepti Monga, and Mr. S. Harihara Subramanian for successfully organizing these events.

Professional Development Programs

We organized five (5) Professional Development (PD) Events and one (1) Workshop (WS) that attracted many SPMI members as well as non-members to these events. The Team that brought this to you comprised of Mr. S. Harahara, Mr. Suria, and Ms. Deepti Monga, Mr. M. Supaya and the board members. I would like to thank them for their contributions in organizing these events. I would like to thank all the speakers who took time and provided energy to speak at our events. I also thank to Mr. Rama Mamidi for providing his leadership and guidance during the entire term. The following is a list of PD and WS events that were organized during this board year.

25 Jun 15	“The Importance of Emotional Intelligence in Leadership”	PD
2 Sep 15	“Best Practices of Master Negotiators and the Negotiation Ecosystem”	PD
2 Oct 15	One (1) Day Workshop “Do you aspire to be an Influential Leader?”	WS
27 Oct 15	“Your Estimates are Always Wrong! (Why & How to Fix Them)”	PD
26 Nov 15	Self –Leadership in Times of Uncertainty & Change	PD
15 Jan 16	Financial Fluency – Speaking the Language of Business	PD

Social and Networking Events

The events organized this term were:

- Membership Networking Event at the Outback Steakhouse at Millenia Walk (30 Jul 2015)

This event was hosted by the SPMI Board in order to (ITO) allow members the opportunity to network with fellow Project Managers from various industries and exchange business cards. The venue for this networking event was the Outback Steakhouse (Level 1) at Millenia Walk. The cost was only S\$10 for a drink of choice. Approximately forty (40) members attended this event. There was a short presentation on Risk Management as an ice breaker which lead to tremendous interaction of all the attendees. This event was extremely successful.



- Annual Members' Night 2016 (18 Mar 2016) held at the Grand Park City Mall (Hotel).









Annual Regional Symposium

We organized our eleventh (11th) Regional Symposium from 10-12 Mar 2016 at Marina Bay Sands Convention Centre.

It was a truly superior cast of speakers giving the attendees the benefit of their knowledge and experience.

We had speakers and participants from places as diverse as Australia, China, India, Malaysia, Philippines, United States, and Singapore. This symposium attracted six hundred fifty (650) participants.

We had nine (9) sponsors and twenty-four (24) speakers covering two (2) tracks over the two (2) days and a panel discussion.

Mr. Chan Chun Sing, Secretary-General, National Trades Union Congress (NTUC), Singapore attended the event as the Guest-of-Honour. We look forward to your continuous support for the coming symposiums and events. Your participation and feedback will enable the Chapter to improve the quality of the events, and to serve you better!

PMI Singapore Chapter would like to thank our parent organization PMI HQ USA for their support.

Our special appreciation and thanks to our Sponsors:

Gold Plus - NTUC Learning Hub.

Gold - IIL, NUS-ISS, TwentyEighty Strategy Execution, and UXC Consulting.

Silver - Curtin Singapore, Microsoft, and SIM Global Education.

Drop Bag - PM-Partners Group.

The Board of Directors and all of the members of the Project Management Institute Singapore Chapter (SPMI) wish to thank each of the Chapter Sponsors for their continued support of the organization and to recognize their importance to project management in Singapore.

Sponsors



The Board of Directors and all of the members of the Project Management Institute Singapore Chapter (SPMI) wish to thank each of the Chapter Sponsors for their continued support of the organization and to recognize their importance to project management in Singapore. Their active support are greatly appreciated and without which the activities of the Chapter would be severely restricted. On behalf of all of the Chapter's members, we say THANK YOU.

In addition, SPMI was further supported by Future Ready Singapore, the Economic Development Board (EDB) and the NTUC U-Associates and wish to thank NTUC.

Supported by



I would also like to thank Mr. Lee Ching Lee John, the Committee Chair, Mr. Raghaven Surianarayanan, the Committee Co-Chair, Mr. Rama Mamidi (VP, Existing Programs), Mr. See Chim Hock (VP, New Programs/Initiatives), Mr. Rashid Mohiuddin (Asst Honorary Secretary), all the board members, volunteers, and Polytechnic students to achieve this historic success.

I would like to thank to the team of ie IDEAS and PMI APSC for their outstanding support and service.





President's Award presentation to Mr. John Lee (Symposium 2016 Chair) by the SPMI President, Mr. Umesh, Ursekar.



President's Award presentation to Mr. Suria (Symposium 2016 Co-Chair) by the SPMI President, Mr. Umesh, Ursekar.



Opening ceremony of Symposium 2016.



Opening remarks presented by the SPMI President, Mr. Umesh Ursekar in the Main Hall.



Opening remarks presented by the SPMI President, Mr. Umesh Ursekar in the Main Hall.



Opening Keynote Address presented by Mr. Brian Weiss, VP, PMI Practitioner Career Development (USA) in delivering his presentation titled “The Next Generation Project Manager – Are you ready?”.



SPMI President, Mr. Umesh Ursekar and SPMI Vice President, Mr. Chim Hock See, welcome the GOH, Mr. Chan Chun Sing, Secretary General, NTUC and Minister in the Prime Minister's Office.



GOH, Mr. Chan Chun Sing, Secretary General, NTUC and Minister in the Prime Minister's Office seated in the VIP Area flanked by the SPMI Vice Presidents, Mr. Chim Hock See (right) and Rama Mamidi (left) in the Main Hall.



GOH, Mr. Chan Chun Sing, Secretary General, NTUC and Minister in the Prime Minister's Office on stage giving his GOH Speech.



GOH, Mr. Chan Chun Sing, Secretary General, NTUC and Minister in the Prime Minister's Office on stage giving his GOH Speech in the Main Hall.



Distinguished Leadership Award presented to Mr. Alex Siow, first President of SPMI for 11 years, by GOH, Mr. Chan Chun Sing and SPMI President, Mr. Umesh Ursekar.



Winner of the Project of the Year (POY) for Business & Information System (BIS) was presented to Ms. Jan Lim Po Po, iHIS for Project One CARE (P1K) by GOH, Mr. Chan Chun Sing.



1st Runner Up of the Project of the Year (POY) for Business & Information System (BIS) was presented to Mr. Lloyd Davis, Citibank for Project GAMMA by GOH, Mr. Chan Chun Sing.



Winner of the Project of the Year (POY) for Engineering & Construction was presented to Mr. Teo Tiong Yong, JTC for Jurong Rock Caverns by GOH, Mr. Chan Chun Sing.



1st Runner Up of the Project of the Year (POY) for Engineering & Construction was presented to Mr. Henry Kim, GS Construction for construction & completion of River Valley & associated tunnels for Downtown Line Stage 2 by GOH, Mr. Chan Chun Sing.



2nd Runner Up of the Project of the Year (POY) for Engineering & Construction was presented to Mr. Jung Wook Kim, Samsung C&T for Project Synergy (Additions & Alternations (A&A) at Suntec City by GOH, Mr. Chan Chun Sing.



Second Keynote Address was given by Mr. Jeff Tobe, CSP in which his presentation was titled “cOLOuriNg OUtsiDe tHe LiNes!”.



Symposium Attendees at the NTUC Learning Hub Exhibition Booth.



Symposium Attendees at the Microsoft Exhibition Booth.



Symposium Attendees at the PMI/SPMI Exhibition Booth.



Symposium Attendees at the PMI/SPMI Exhibition Booth.



Symposium Attendees in the Exhibition Hall.



Symposium Attendees at the Business Evaluation Centre Exhibition Booth.



Panel Discussion titled “Project Manager: The Leader of Transformation” moderated by Mr. Rashid Mohiuddin. Panelists from L to R: Mr Yap Tiem Yew (Group Director of Bldg/Infrastructure, HDB), Mr. Ramesh Narayanaswamy (CIO, Sing Post), Mr. Steve Walker (CIO, DHL), Mr. Kwek Kok Kwong (CEO, NTUC Learning Hub), and Mr. Umesh Ursekar (SPMI President).



Mr. Vincent Lee and the Student Volunteers from Republic Poly.



EMCEE – Santhanaram Jayaram



EMCEE – Aishwarya Prasad



SPMI 2015-2016 Board Members and Support Team Members

SYMPOSIUM WORKSHOP

Inclusive of Symposium 2016 was a one (1) Workshop held on Sat, 12 Mar 2016. A total of approximately 60 people attended this Workshop. The Workshop was broken down into two (2) segments with two (2) superb speakers. In the morning session, our Guest Speaker was Mr. Paul Hodgkins from the UK. Paul provided a superb presentation titled “Why is Organizational Project Management capability important?” as well as citing a case study on Siemens titled “What compelled Siemens to implement PM@Siemens?” In the afternoon session, our second Guest Speaker was Mr. Jeff Tobe from the US. Jeff was enthusiastic, energenic, engaging, and definitely entertaining. His powerful presentation titled “Creative Leadership vs Creative Manager”; “Understanding your customer/follower/stakeholder better than anyone else”; “Communication Matters!”; and “The Accountable Leader” were simply outstanding in making the attendees actively participate as well as getting actively involved. In addition, Jeff held a tremendous session involving a Problem Solving Group Exercise along with attendees completing a form called Dominant, Influencer, Steadiness, Conscientious (DISC) Survey. The attendees learned something about themselves. It was a very eye opening exercise. The Workshop was extremely successful.

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Paul Hodgkins (Morning Session)





Jeff Tobe (Afternoon Session)

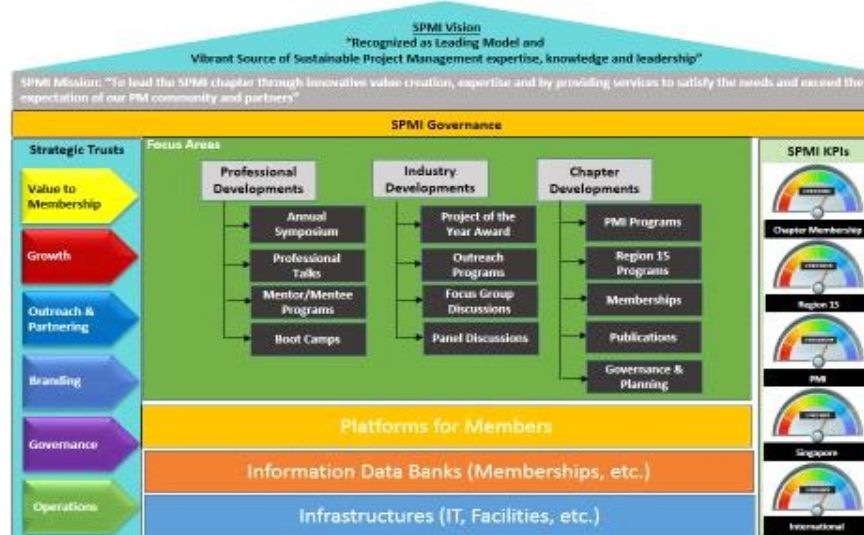


BUSINESS PLAN

3-Year Business Plan (2015-2016 - 2017-2018)

Building on the governance framework and strawman business plan developed during the term 2013-2014, the business plan was further enhanced during term 2014-2015 using the business plan framework developed below. The business plan developed using this framework will enforce governance based on the chapter's vision and mission; develop programs in each focus areas and construct infrastructures to support the focus areas based on the chapter's strategic trusts; and drive the chapter fulfil the KPIs stipulated in the business plan.

SPMI 3-Year Business Plan (2015 – 2018) Overview



Membership

As the Singapore Chapter matures, we are also growing from strength to strength. As of Mar 2016, the Chapter has a membership of over 1600.

The stability in membership count was collectively achieved by the team by focusing on creating more value for the members by increasing the number and diversity of events made available for the members. Some of the initiatives and activities to drive membership rates that were initiated last term have been continued onto the current term are:

- Fees for members to attend the Chapter events were kept lower than for non-members thus translating in significant savings over the past year for new members

- Students and aspiring PMPs were encouraged to join through the development of additional targeted programs that would welcome them to the Chapter thus increasing the Chapter's membership and diversity

We conducted a one (1) day Membership Workshop held at the Park Royal Hotel on 5 Dec 2015. The focus of the Workshop was to view the membership and how to attract new members as well as retaining current members while increasing the value and benefits.

We are confident that as the value proposition for our members continues to improve so will the overall membership numbers. The leadership team is clear that it is not only important to get new members but that it is equally important to retain and nourish the existing membership. We look forward to yet improving the value proposition for our membership and more exciting times ahead.

Volunteer Contribution

The PMI Singapore Chapter relies on the dedication and passion of volunteers to offer members excellent programs and opportunities to expand their professional network. Several volunteers have contributed their time to support the operations of Chapter programming and services. Over 20 members of the Chapter served in non-elected roles, supporting the operations of Chapter programs and services. The Chapter would like to recognize and applaud the efforts of these volunteers as they work to promote the profession of project management.

- The following members received awards for their contribution to the Chapter.
 - The PMI Singapore Chapter Extra Mile Award was presented to Mr. Velimir Pasic (Volunteer for Symposium & POY).
 - The PMI Singapore Chapter Volunteer Awards were presented to the following Chapter Volunteers recognizing their outstanding support and contribution to the Chapter at the Annual Members Night: Ms. Rupali Londhe, Mr. Sakhawak Hossain, Mr. Ryan Tan, Ms. Jasmine Tan, and Ms. Ferene Seow.
- The following Faculty Member and students from Republic Polytechnic (School of Engineering), The Logistics and Supply Chain Management Society (LSCMS) IG, and the Operations, Project-Skills (Ops) IG volunteered their time to greatly assist on both days at PMI Singapore Regional Symposium 2016 as listed below:

Faculty Member: Mr. Vincent Lee

Students

- | | |
|-------------------------------------|---------------------------------|
| - Hong Chen Ming | - Ng Shei Kee |
| - Rita Tan Xin Yi | - Chiang Jie Ying |
| - Deng Guohao Shaun Eric | - Ang Qi Jin |
| - Zee Wei Xiang | - Joel Cheong Chen Yu |
| - Chan Siang Rui | - Muhammad Syukri B Abdul Rahim |
| - Nurul Arini Binte Hamid | - Nur Farhana Binte Abdul Majid |
| - Koh Yong He | - Kristi Tan Ying Yi |
| - Shaffhia Nurhikmah Binte Sugianto | - Sanjeev Kumar S/O Elango |
| - Rahim | |

- The following Lecturers and students from ITE West Campus volunteered their time to greatly assist on the Moral Charity Event held on 17 Feb 2016 as listed below:

Lecturers: Chan Ying Hui
Eric Pang

Students:

- | | |
|------------------------|-------------------|
| - Leong Yue Zhi Hayden | - Scott Ryan Chew |
| - Rakesh Roshahn | - Ng Wee Yeow |
| - Yap Jun Lin | - Ng Quan Feng |
| - Ryan Noel Bangras | |

Event Management and Management of Accounts

We have engaged ie-IDEAS for event management and secretarial work. This has helped us to look at end to end event management covering event announcement and management, facilities, online registration and payment. I would like to thank ie-IDEAS for the good support that they are providing to our operations and helping our members.

We also engaged SB Tan & Co to provide accounting services to us. The Chapter has grown and such professional accounting is now a minimum requirement. I would like to thank SB Tan & Co for the support they have provided to our operations.

Financial Report

PMI Singapore Chapter is in a sound financial position due to major contributions from the Symposium and Symposium sponsorship as well as REP advertisement. We received the Audited Reports from the Auditor Team and are shown as the Statement of Financial Position (Appendix 1, page 48), Statement of Income and Expenditure (Appendix 2, page 49), Statement of Change in Funds (Appendix 3, page 50), and Statement of Cash Flows (Appendix 4, page 51).

I would like to thank to Mr. Ramesh Rajangam (Honorary Treasurer) and Mr. Ganesh Ramanathan (Honorary Assistant Treasurer) for smooth handling of this huge volume of payment transactions and ensuring timely payment to our suppliers.

PROJECT MANAGEMENT INSTITUTE SINGAPORE CHAPTER

STATEMENT OF FINANCIAL POSITION

As at 31 December 2015

(Expressed in Singapore Dollars)

	Note	2015 \$	2014 \$
EQUITY			
Accumulated Surplus		<u>894,375</u>	<u>763,097</u>
Represented by:			
NON-CURRENT ASSETS			
Plant and Equipment	4	-	-
CURRENT ASSETS			
Trade Receivables	5	32,439	40,688
Other Current Assets	6	82,991	129,626
Fixed Deposits	7	232,704	602,612
Cash and Bank Balances	8	<u>743,157</u>	<u>291,379</u>
		<u>1,091,291</u>	<u>1,064,305</u>
CURRENT LIABILITIES			
Trade Payables	9	-	23,914
Other Payables and Liabilities	10	196,278	277,017
Provision for Taxation	15	<u>638</u>	<u>277</u>
		<u>196,916</u>	<u>301,208</u>
Net Current Assets		<u>894,375</u>	<u>763,097</u>
		<u>894,375</u>	<u>763,097</u>

Appendix-1: Statement of Financial Position

PROJECT MANAGEMENT INSTITUTE SINGAPORE CHAPTER

STATEMENT OF INCOME AND EXPENDITURE

For the financial year ended 31 December 2015

(Expressed in Singapore Dollars)

	<u>Note</u>	<u>2015</u>	<u>2014</u>
		\$	\$
Continuing Operations			
Revenue	11	660,006	119,941
Interest Income	12	8,494	6,507
Other Income	13	24,835	6,888
Administrative Expenses		(561,696)	(158,381)
Surplus/(Deficit) before tax	14	131,639	(25,045)
Income tax expenses	15	(361)	(3,550)
Surplus/(Deficit) for the year		<u>131,278</u>	<u>(28,595)</u>

Appendix-2: Statement of Income and Expenditure

PROJECT MANAGEMENT INSTITUTE SINGAPORE CHAPTER**STATEMENT OF CHANGES IN FUNDS***For the financial year ended 31 December 2015**(Expressed in Singapore Dollars)*

	<u>Accumulated Surplus</u>
	\$
Balance as at 01 January 2014	791,692
Total deficit for the year	<u>(28,595)</u>
Balance as at 31 December 2014	763,097
Total surplus for the year	<u>131,278</u>
Balance as at 31 December 2015	<u><u>894,375</u></u>

Appendix-3: Statement of Changes in Funds

PROJECT MANAGEMENT INSTITUTE SINGAPORE CHAPTER

STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2015

(Expressed in Singapore Dollars)

	2015	2014
Cash Flows from Operating activities	\$	\$
Surplus/(deficit) before tax of the year	131,639	(25,045)
<u>Adjustments for:</u>		
Depreciation	-	1,049
Interest Income	(8,494)	(6,507)
Operating cash flows before movements in working capital	123,145	(30,503)
Movements in Working Capital		
Trade Receivables	8,249	(40,688)
Other Current Assets	46,635	(117,373)
Trade Payables	(23,914)	23,914
Other Payables and Liabilities	(80,739)	273,668
Cash generated from operations	73,376	109,018
Income taxes paid	-	(17,734)
Net cash generated from operating activities	73,376	91,284
Cash Flows from Financing activities		
Interest Received	8,494	6,507
Net cash generated from financing activities	8,494	6,507
Net increase in cash and cash equivalents	81,870	97,791
Cash and cash equivalents at the beginning of year	893,991	796,200
Cash and cash equivalents at the end of year (note 8)	975,861	893,991

Appendix-4: Statement of Cash Flows